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# Actor's social complexity: a proposal for managing the iStar model

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## Abstract

Complex systems are inherent to modern society, in which individuals, organizations, and computational elements relate with each other to achieve a predefined purpose, which transcends individual goals. In this context, these systems' complexity is originated by the large number of parts interacting in a non-simple way, given the properties of these parts and the laws, as well as by the wishes that govern these interactions. Also, in organizations, there is a need for additional information to understand this universe considering the already consolidated static and dynamic dimensions. With this purpose, the iStar framework was developed to capture and represent intentional and social information in two views: Strategic Dependency (SD) and Strategic Rationale (SR). This framework, however, does not offer alternatives to deal with the complexity that is inherent to modern society systems, which is related to a large number of parts interacting, when modeled from their views. The problem is present in monolithic languages because they do not consist of building blocks, such as subprocesses or modules. Despite this problem, the iStar framework provides modeling versatility by combining goal-oriented paradigms and agents. Another positive point is the focus on intentional and social properties, thus providing expressiveness aligned with the modern society's demand, in which everything is related. Therefore, the objective of this research was to provide ways for the iStar framework to deal with the complexity presented by complex systems and, consequently, make iStar models understandable to be used, in a given context. The proposal is based on a state of the art review to create an interdependent part for the iStar models and will make the construction of views as a composition of these parts possible. To make it happen, and considering its benefits, a textual notation (SMiLe - Scalable Modular iStar Language) was conceived and applied to support the architecture within this social modeling scenario. The proposal and its artifacts were submitted to a proof of concept, and then, through adjustments, an evaluation was carried by the users through a case study. The results pointed to evidence of the possible management of iStar model and an improvement in the understanding of this model, suggesting that the proposed solution is a feasible alternative for the established objective.

**Keywords:** iStar framework, Interdependent part, Textual notation, Views composition

## 1 Introduction

Computational systems strengthen their relationship with society with each challenge faced, thus assuming a strategic position in the most several activities and areas (Yu 2009). With the increasing relevance of intelligent devices in organizations and humanity's daily life, the intensity of this relationship is presented on a scale and level that has no precedent

(Gubbi et al. 2013). This scale can be inferred by the following statements and projections (Gubbi et al. 2013; Bello and Zeadally 2013): (a) In 2011, the number of devices in the world exceeded the number of people; (b) In the year 2013, there were already nine billion devices in the world; (c) By 2020, there's a projection of 50 billion devices in the world, all of them interconnected and interacting among themselves to offer society comfort and information.

The awareness of this sociotechnical environment, in which different devices and their information influence the most distinct activities, has provided even more complex systems. Complex systems are defined as a combination of a large number of parts that interact in a non-simple way given their properties and the laws ruling these interactions (Reijers and Mendling 2008; Langlois 2002). This complexity, along with the tendency that these parts have to grow unprecedentedly in scale and level, makes the modeling process an activity that is even more critical to comprehend and, consequently, software aligned with the organization's goals (Barjis 2008).

Despite the community's efforts to provide approaches and techniques to deal with this large number of parts (devices and individuals) that relate with each other to form a whole (organization), the rate of failed projects continues to grow (Barjis 2008). When discussing the activities associated with the software development process, one encounters difficulty in understanding and modeling these parts, especially when it involves a large number of parties driven by a higher purpose. In this scenario, requirements engineers are responsible for presenting solutions to problems that, for the most part, are incredibly complex to understand due to the lack of clarity about the system's responsibilities (Sommerville 2010).

In addition to this scenario in which systems are getting even more complex with time, the organizations are worried about their strategic alignment, which allows the optimization of the people's contribution, thus resulting in the reduction of efforts and resources dedicated to non-intentional goals. This way, to better contemplate the organizations' universe of information and their strategic alignment, the modeling has to be able to capture more than structures and behaviors, aiming to demonstrate influences and motivations of the problem studied (Yu 1996). Thus, the iStar framework emerges to abstract and capture the analyzed environment's intentional and social information. This representation is formulated in two views: Strategic Dependency (SD) and Strategic Rationale (SR). The iStar framework, through its model, offers a goal and agent-oriented approach and has been used in several situations, such as telecommunications, air traffic control, agriculture and health (Yu 2009).

However, considering what is exposed in Alencar et al. (2008); Esquivel (2008); Franch (2010); Alencar et al. (2010); Franch (2012); Lima et al. (2016) and the reports of the use of the iStar framework in (Esquivel 2008; Annosi et al. 2008; Carvallo and Franch 2009), it is possible to note that interdependent parts are absent in the definition of the iStar model. This absence inhibits the possibility of managing the complexity of complex systems (Parnas 1972; Baldwin and Clark 2006). Therefore, there is a resistance from the industry, evidenced by the experiences of use reported in Esquivel (2008); Annosi et al. (2008); Carvallo and Franch (2009), which reinforces the language's lack of modularity and, as a consequence, scalability of graphics models. Due to the relevance of this problem, some efforts have already been made by the iStar community, such as the integration between aspects concepts and iStar model (Alencar et al. 2008; Alencar et al. 2010); an

extension of the iStar framework to the service-oriented approach (Esquivel 2008); and the development of model using modules (Franch 2010).

The proposed approach makes it possible to manage the complex systems' reading by making the construction of diagrams (views) flexible through the composition of parts of the model (domain). This way, the views can be grouped into smaller scenarios, analyzed, read and understood according to a specific situation in a bigger context, meeting a particular need of the stakeholders. Considering the information presented above, and aiming at managing the iStar models' representations without overloading the framework with new concepts (e.g., aspects and services), this approach proposes an interdependent part conceived from the iStar framework's concepts (intentional elements, actors, and relationships). To not bring up any conflict with the concepts presented in the framework, the term "actor's social complexity", found in the iStar Wiki, absorbs this social unity (interdependent part) that will make up the social modeling (whole). This part was designed for an incremental construction of the concepts and elements of the SD and SR views.

Some works served as a base for the conception and instrumentalization of this proposal, such as Esquivel's work (Esquivel 2008), which presented an intermediate model which will contain information for the model's conception; Franch's work (Franch 2010), which showed a minimalist worry, using, in his proposal, already-existing concepts; and, lastly, the separation of the model and its possible views (SD, SR or both), found in Dalpiaz et al.'s work (Dalpiaz et al. 2016). This proposal's contribution lays on the understanding of a comprehensive and interdependent conceptual unity which can be incrementally built by the framework's elements/concepts and in a textual notation developed to favor the human comprehension within the Dual Coding Theory (Paivio 1991).

Therefore, the objective of this work was to offer an alternative to managing the complexity of views through the creation of interdependent parts with well-defined inputs and outputs. The absence of interdependent parts in the iStar model inhibits the possibility of managing the complexity of complex systems (Parnas 1972; Baldwin and Clark 2006). In addition to making complexity manageable by being able to transform a large monolithic structure into a smaller set of blocks, modularity may offer other benefits such as (Parnas 1972; Baldwin and Clark 2006): enabling parallel work by dividing it into interdependent blocks; and accommodating future uncertainties using encapsulated structures, thus ensuring that a change is not propagated.

This work is structured as follows: in Section 2, "Background", the literature review is presented in order for the actor's social complexity to be later defined within this research as the modeling unity suggested for the iStar framework's social modeling, which is done in Section 3. The proposal's instrumentalization from three levels of layer abstraction is demonstrated in Section 4. The work also presents Section 5, "Proposal assessment and results", which contemplates the validation of the developed proposal and Section 6, "Discussions", in which considerations related to the theme are made. Section 7 discussed the related works, emphasizing the contributions of this research. Finally, in Section 8, "Conclusion", the final considerations were presented.

## 2 Background

This section aims to offer the central concepts and theories involved in this work. However, only the indicative of the most relevant references were presented. Thus, this section

was structured as follows: (i) concepts and limitations of the iStar framework; concluding with (ii) the related works presented.

### 2.1 iStar framework and limitations

The iStar framework introduces aspects of social modeling and Strategic Rationale into methods used in information system engineering, especially when it comes to the requirements level (Yu 2009). The framework's approach has brought up incentives, which has encouraged the production of many works in recent years, such as Franch (2012): an approach that relates the goal-oriented and agent paradigms and brings attention to the environment's intentional properties, as well as their relationships, instead of immediate behaviors. This author states that these incentives provide a rich expressiveness, which is appropriate for the world's social concepts.

The iStar model combines a notation of intentions distributed within the organization (Yu 1996): (a) the Strategic Dependency (SD) model, which describes the dependency relationships between the organization's actors elements; and (b) the Strategic Rationale (SR) model, used to describe the motivations for the actor element to choose one or the other specific configuration to meet a demand. Through these models, it is possible to shape, analyze and reconfigure the relationships between elements, emphasizing their intentions, responsibilities, and vulnerabilities.

### 2.2 Strategic dependency model - SD

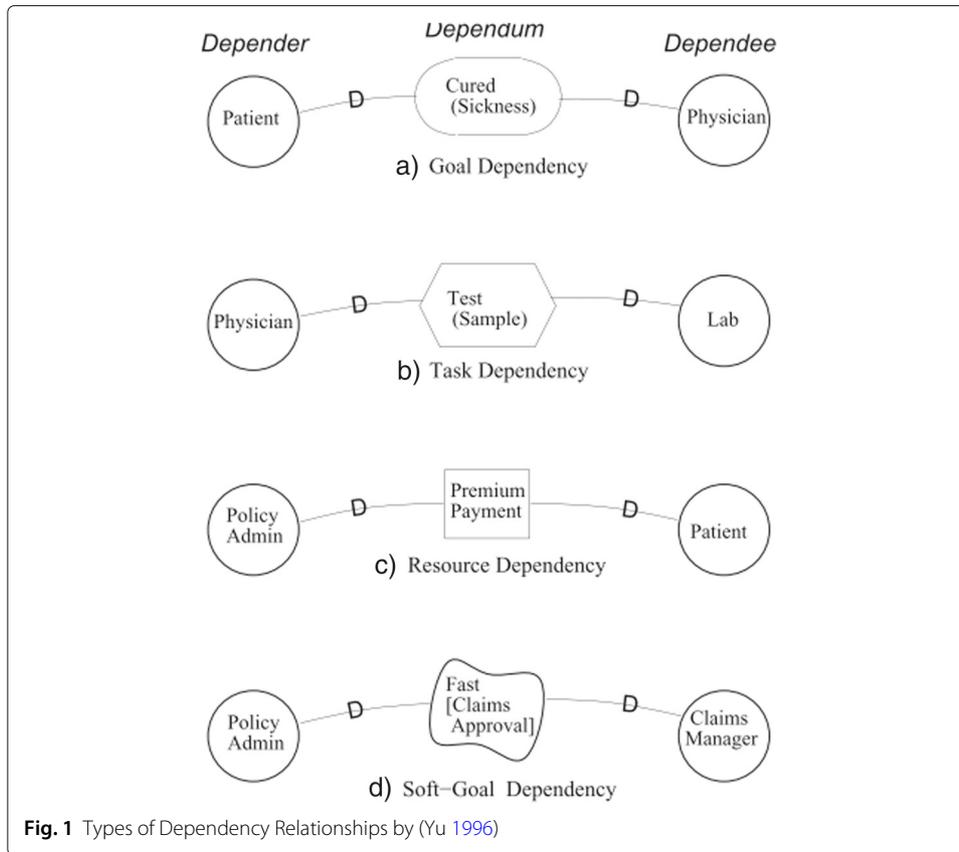
The SD model provides an intentional description of organizational functioning regarding a network of dependency between actors, whether they are human or not. This model captures and provides the intentional structure of flows and activities that are evident in the processes. The intentional structure obtained in this model is defined by an actor (*dependor*), which relates to another actor (*dependee*) through an intentional element (*dependum*). The intuitive meaning of dependence described in the intentional structure is that the (*dependor*), which depends on another actor (*dependee*) to meet a demand (*dependum*), can accomplish a goal or purpose that it would not be able to achieve otherwise (Yu 1996).

In this model, there are four types of dependency relationships, which are specified by the following intentional elements: goal, task, resource, and softgoal. Each intentional element represents a contract in which it will indicate the *dependor's* vulnerability. Figure 1 shows the types of dependency relationships proposed by the framework that can be captured through the model. Figure 2, in its turn, shows a complete picture of the healthcare.

### 2.3 Strategic rationale model - SR

While the SD model describes the external relations between *actors* (*dependor* and *dependee*) through the *dependum*, the Strategic Rationale (SR) model describes the actors' possibilities to meet a given demand. When expanding an actor from an iStar modeling, the framework's intentional elements associate with each other with the goal of presenting the possible configurations, which may meet a demand. The main types of associations between intentional elements are (i) means-end and (ii) task-decomposition (Yu 1996).

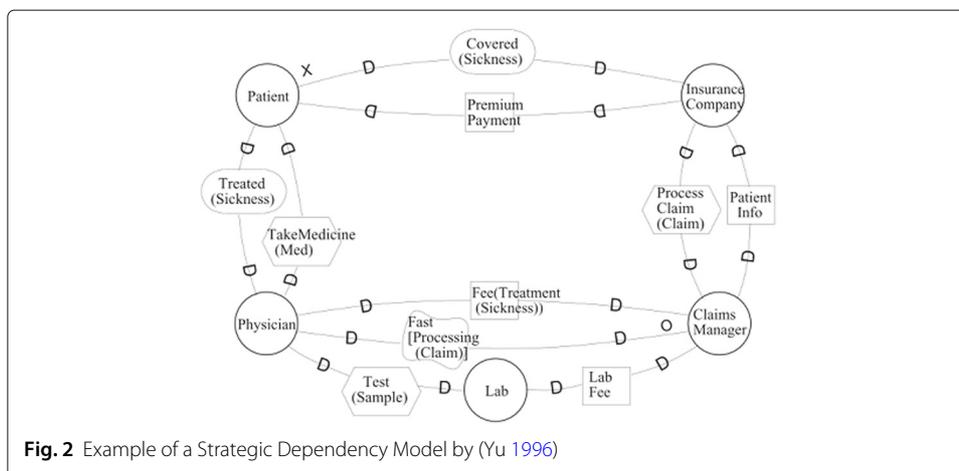
Figure 3 shows a fragment of an SR model, in which the Claims Manager actor is evidenced. In this fragment, the possible configurations specific to the actor are



demonstrated, such as: (i) how the Claims Manager intends to attend the physician’s need; and (ii) alternatives to existing configurations, which can be performed to achieve the evaluated treatment target better.

**2.3.1 iStar framework limitations**

Despite the great academic relevance of the iStar framework, the iStar community already classifies some of the iStar framework’s features as limitations (Esquivel 2008; Franch



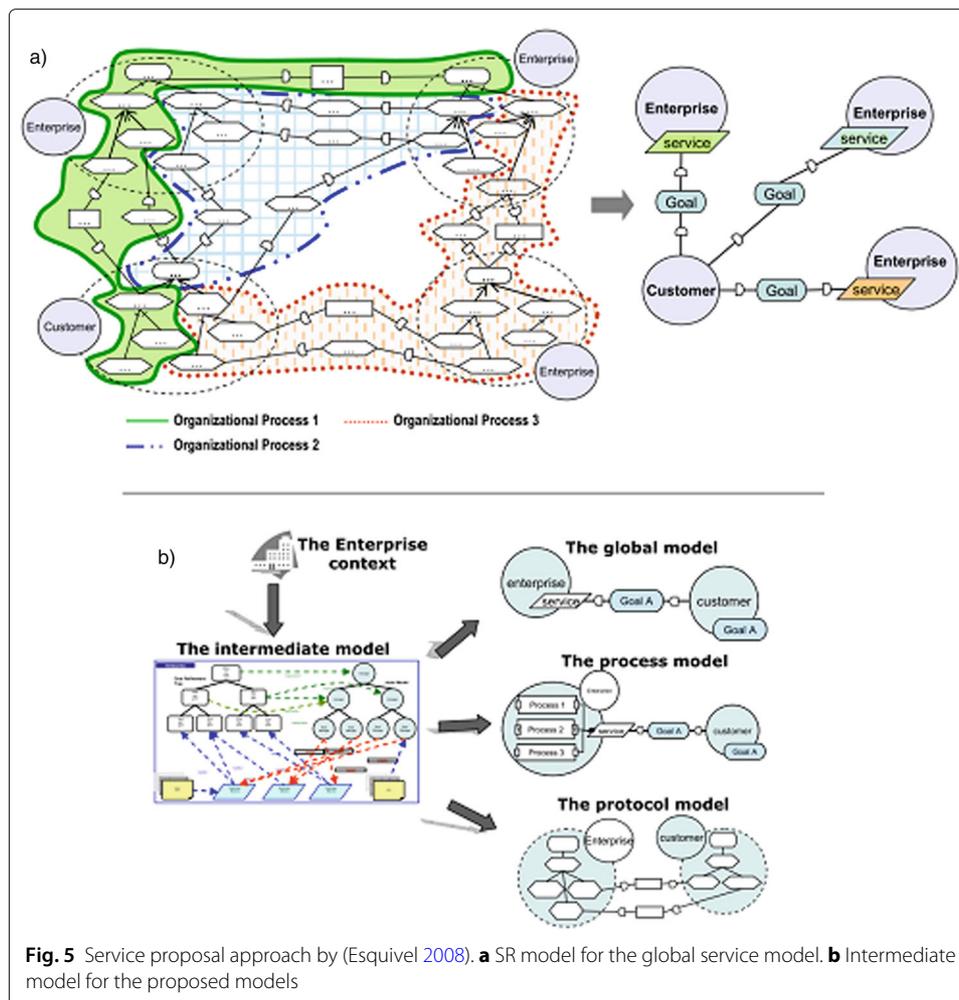




**2.4 Alternatives found in the literature for the limitations found**

Considering this explanation, there are works (Alencar et al. 2008; Alencar et al. 2010; Annosi et al. 2008; Carvallo and Franch 2009; Nunes 2009; Lucena et al. 2011) that present benefits related to the iStar framework’s modularity. However, this proposal prioritized works associated with the possibility of fragmenting the iStar model into interdependent parts, such as i) Esquivel’s work (Esquivel 2008) about a service-oriented method for the iStar framework; ii) Franch’s work (Franch 2010) about a definition of modules for the iStar framework.

Esquivel’s proposal (Esquivel 2008) carries an empirical evaluation deeply performed in the iStar framework. The author identified that the framework model had a limitation due to the lack of modular mechanisms to build iStar models. Due to the absence of this characteristic, models such as SR represent a monolithic view in which all the elements of an organization are represented in the same level of abstraction. Figure 5a presents this model in the organizational structure’s monolithic view, and alongside it, the global model proposed to improve the framework’s modeling process. One of the crucial points of this approach is the use of the intermediary model, which is used to mediate the organizational information and the development of other models, where each carries a specific purpose. This can be seen in Fig. 5b.



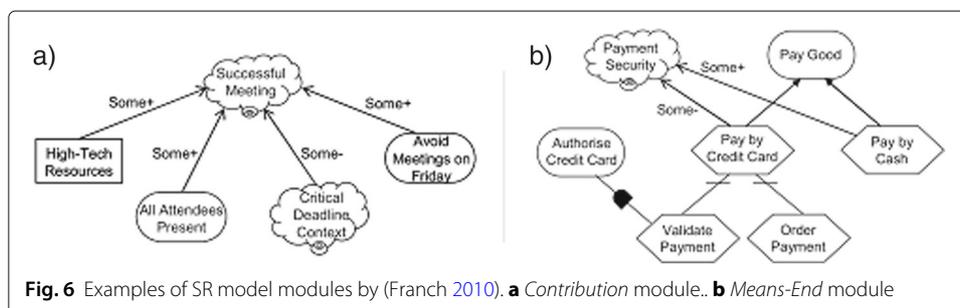
In another proposal, Xavier Franch (Franch 2010) presented the definition of five modules to represent small models significant to the iStar language. These five modules are specializations from two other important modules: the SR Module and the SD Module. The *SR Module* is specialized into three different types of modules, which are: the *Task-decomposition Module*, for all new elements refined from task along with their relationships; the *Means-end SR Module* (Fig. 6b), for all new elements refined from the goal and their relationships; and the *Contribution Module* (Fig. 6), which includes all intentional elements that contribute to the *softgoal*. Two examples of these modules can be seen in Fig. 6. For methodological reasons, the module proposal also brings two particular types for the *SD Module*: the *Actor Diagram SD Module*, which contains *actors* and relationships; and the *Dependency SD Modules*, which comprises an interesting dependency relationship between two *actors* through an intentional element.

### 3 Actor’s social complexity

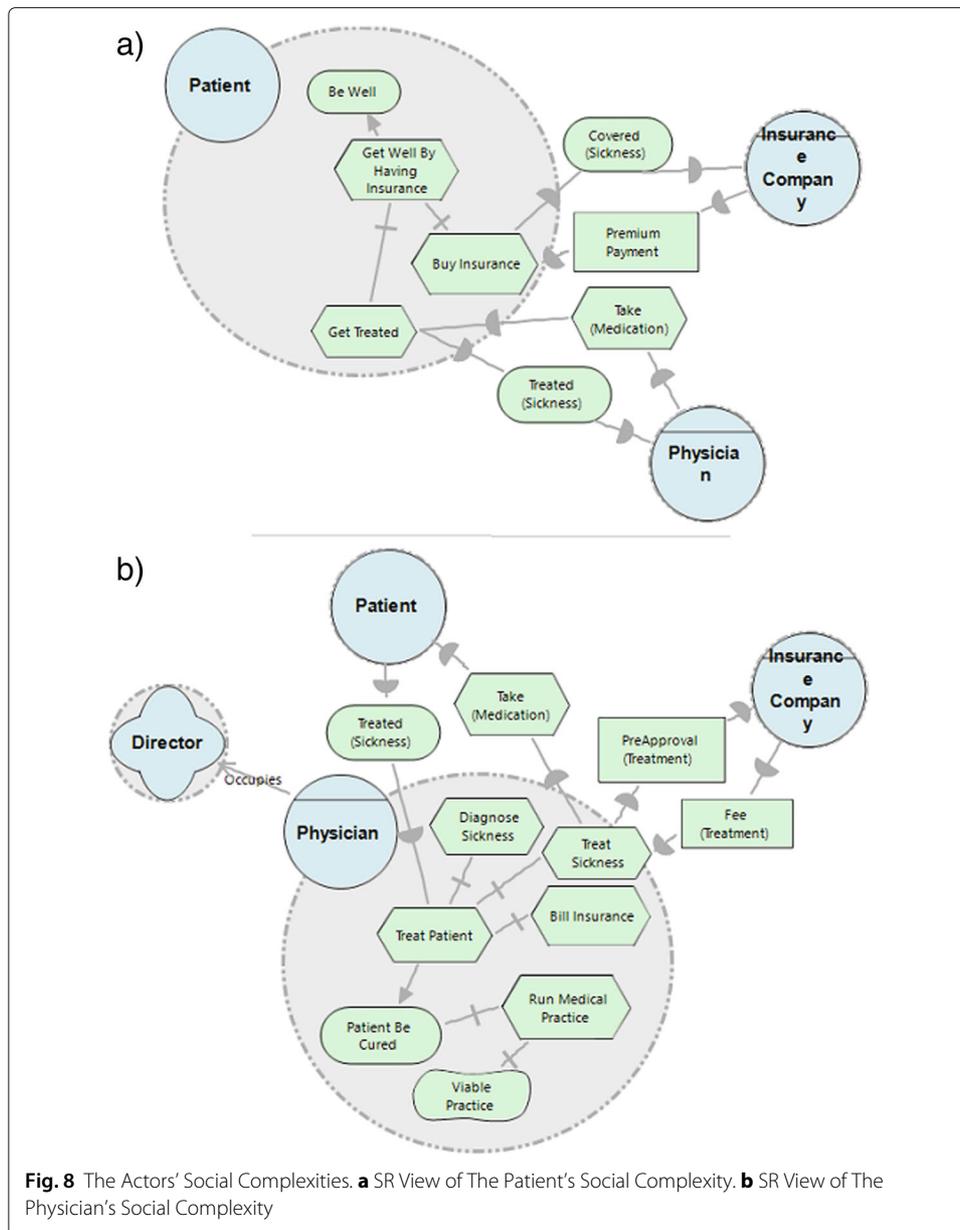
The definition of the Actor’s social Complexity, being it understood as the interdependent part of social modeling, is the primary goal of this proposal. This interdependent part can be orchestrated with other parts to represent the iStar models, in line with the version defined in iStarWiki (I\* Wiki). It is important to emphasize that this actor’s perspective (interdependent part of social modeling) can be understood as a view. This view comprises all the elements related to the *actor* element, such as all the association relationships; all the dependency relations, whether the *actor* is the **dependeer** or the **dependee**; and, finally, all its internal elements. By having this interdependent part of the social modeling defined, it is possible to achieve graphic representations composed of a set of perspectives from different actors.

These compositions will be represented by views, which will contain graphical information such as position, size, width, and shape, representing elements of iStar models. From this moment, the term “**actor’s social complexity**” represents an interdependent part that is part of Social Modeling. Considering some of the concepts and works already discussed, it is necessary to relate this term with the following concepts: the building block (Esquivel 2008), and module (Franch 2010). In this definition of the elements that make up the actor’s social complexity, the external relationships are composed of the desired actor, the external intentional element and the other actor in the relationship. These relationships are always presented, regardless of the role assumed (**dependeer** or **dependee**) by the *actor* in it.

To delimit the actor’s social complexity, the concept of perspective was used to maximize the understanding of a graphical abstraction through the hybrid approach (SD and





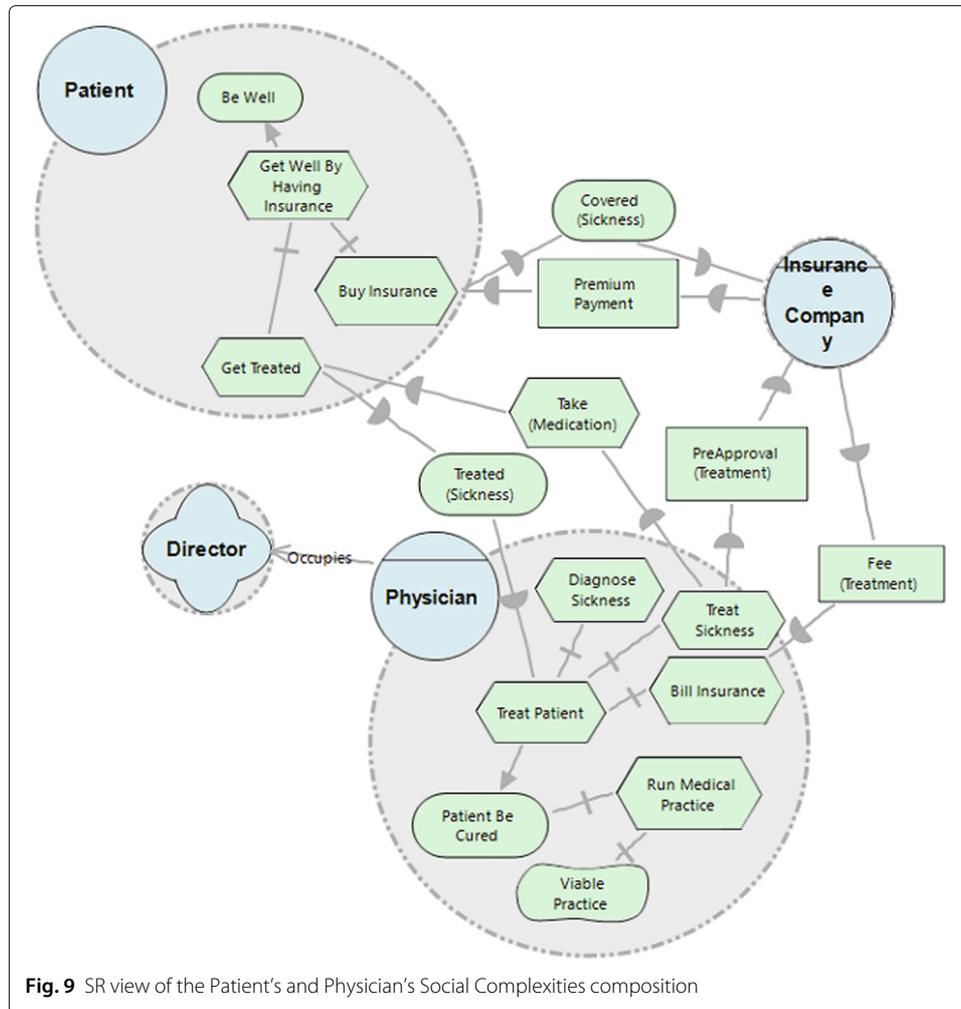


**Fig. 8** The Actors' Social Complexities. **a** SR View of The Patient's Social Complexity. **b** SR View of The Physician's Social Complexity

information understood in each of the actor's perspective. Thus, the composition mechanism, which will compile the information contained in the actor's social complexities, will respect the associations and relationships with other actors as a determinant factor for the very existence of the elements mentioned. As an example, it is possible to affirm that a statement of some element, which has not been defined in the social model, will come into existence because of this. For this reason, the declaration of a new element in the actor's social complexity should take into account the social model.

#### 4 Proposal instrumentation

From this definition, a framework was needed to clarify the relationships required to achieve the modular structure. A conceptual model with this objective was considered, knowing that the models reflect the types of understanding sought by the professionals of



**Fig. 9** SR view of the Patient's and Physician's Social Complexities composition

the area (Yu 2009). In the Software Engineering context, modeling is a fundamental part of the software development process. This fact is because it helps to explain the static part (data, structures and internal states) and the dynamics of the system (how the software works) (Mazanec and Macek 2012).

Considering this software modeling, the languages and textual notations do not bring innovations. However, textual language is notorious for studies that question the superiority of the graphical language, the technological advances of tools that deal directly with textual models and their benefits. As possible benefits of textual notation, one can mention greater facility in developing integration and manipulating languages (parsers, generators and code translators); quality in formatting; obtaining a graphical summary from the textual input; versioning; and platform independence (Mazanec and Macek 2012; Petre 1995; Grönninger et al. 2014).

Given the above, in addition to providing a modular design for the construction of the iStar framework social model, the proposal, in its nature, aims to provide a way to separate social information from graphical information, allowing the independence between them. With this, it had the purpose of aggregating the mentioned benefits of textual notation in the framework. To understand the scope of this proposal and how the proposed

solution can fit within the context of requirements analysis, Fig. 10 shows a vision of the intended framework. This vision demonstrates the concretization of this proposal as a whole, through layers of abstraction with different responsibilities, composed of artifacts. These layers are understood as:

Underlying the proposal, (i) the **base layer** provides social information through a modular textual notation, with syntactic and semantic rules based on the iStar framework. Incorporated in the definition, the notation intends to have a closer reading of what is natural for humans, but without losing the semantic formality to avoid ambiguities and allow automation. This textual notation was called **SMiLe (Scalable Modular iStar Language)**.

(ii) The **intermediate layer** is composed of tools to manage the information included in the textual base. The tools are developed from the iStar settings. At present time, the idealized tools are: **SMiLeCompiler** - a compiler created to automate the syntactic and semantic analysis based on the grammar and the definitions of the iStar models, in addition to extracting quantitative information and performing vertical (e.g., architectural model) and horizontal (e.g. iStarML) transformations; and the SMiLeQL (SMiLe Query Language) to provide a simple language (for example, Structured Query Language) for consulting the textual base.

Finally, (iii) the **top layer** abstracts the complexity of the previous layer to provide a user-friendly environment for end users. The environments originated from this layer are intended to: edit and organize diagrams that represent a composition of the actors' social complexities; manipulate textual notation; represent modeling in a hybrid way (graphical and textual); present quantitative information; and allow the historical monitoring of the modeling evolution, due to the facility of integration of the textual base with some version control web service (e.g. GitHub - collaborative development platform).

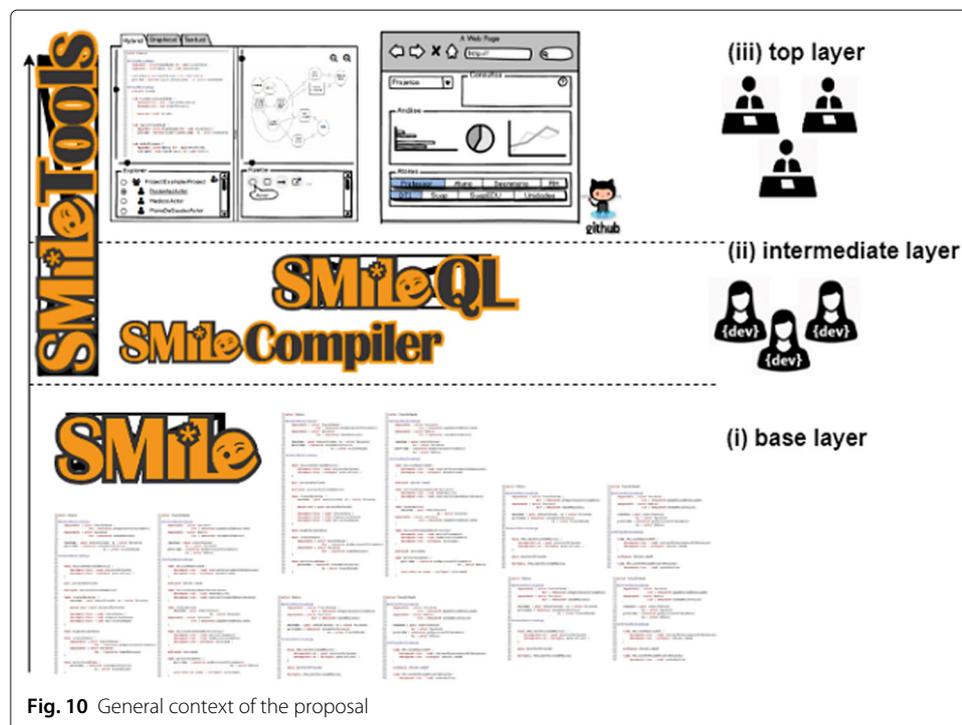


Fig. 10 General context of the proposal

Within this vision, it is necessary to prioritize the base layer to design the textual notation (SMiLe). Following the primary requirement, which bases the social modeling through block compositions, requirements that could strengthen the primary requirement and could profit from the benefits of a textual model were designed. For this, the requirements were conceived through concepts and cognitive approaches, which evidence the functioning and limitations of human understanding (Paivio 1991; Sweller et al. 1998). In Mazanec and Macek (2012); Boucher et al. (2010); Classen et al. (2011); Abdelzad et al. (2015) the best practices for writing a textual notation were learned from the reported experiences. After presenting how these requirements were substantiated, the list of requirements that guided the elaboration of SMiLe is shown below:

- **REQ1.** Allow social modeling composed of interdependent parts from the monolithic structure of iStar models. To do this, these interdependent parts must be able to allow other parts that compose them to be read and understood independently without losing the information that, in social modeling, a certain part has a relation of dependence with other parts - which is called interdependence. This independent reading and understanding of other parts happen as the definitions of social modeling are fragmented in every interdependent part. With fragmentation, the iStar model can be elaborated from the composition of these interdependent, understandable, and manageable parts.
- **REQ2.** Expand the verbal stimulus of the framework's graphical models. In Software Engineering, it is well known that there is a hegemony of graphical modeling to represent, abstract and communicate the reality analyzed. However, there are other alternatives, each with its specificities, for modeling requirements, such as natural language, mathematical specification, and structured design language (Sommerville 2010). To foster the understanding and reading of the models, a hybrid approach (textual and graphical) is important to broaden the understanding of representations. Therefore, the reading of the modeling should be as close as possible to the natural human reading. With this reading close to natural, the ambition is to strengthen modeling understanding and learning through both representations, thus enhancing the individual abilities and experiences of each individual in a community.
- **REQ3.** Present a concise and readable structure for machines. While it is understandable to humans, it is expected that a device will be able to analyze and understand the pre-established structure patterns. These characteristics have the purpose of enabling controllable, automated mechanisms to grant qualitative (for example, indicating patterns of misuse for modeling) and quantitative (for example, providing accurate information about the number of times a given element is being required) analysis of the iStar modeling.

#### 4.1 SMiLe and the social information of the iStar framework models

To delineate the social information of the iStar models, it was structured and formalized in a textual notation called SMiLe, conceived from the actor's social complexity. SMiLe presents an alternative for textual modeling to graphical constructions in line with Gonçalves' indication (Gonçalves et al. 2018), which determines the need to instrumentalize the conceptual proposal to guarantee its effectiveness as a solution. It is important

to note that for Zhi and Ruhe (2013), the use of visual elements may not be enough to present all information to users and the association of an adequate amount of textual explanations can be considered a good practice to create a more comprehensible representation.

Figure 11 presents the initial definition of the SMiLe grammar, whose iStar models were composed of a set of actor’s social complexity declarations in which the social information are represented textually. Each actor’s social complexity contemplates, as seen in its definition, in which the *actor* is a central element, the elements of the iStar models on three perspectives: definition of the *actor* and its associations with other *actors*; external intentional relationship declarations; and, finally, internal intentional relationship declarations.

#### 4.2 SMiLe grammar

The actor’s social complexity begins with the definition of the actor and its associations with other actors. **The actor’s description** is performed in two steps, as seen in Fig. 12. First, the *actor* is declared by using the type of *actor* and its name, which is an alphanumeric identifier that is unique in the context. There are four types of *actor*: the generic type, *actor*; and its specializations, *agent*, *role*, and *position*. Then, the *actor*’s associations with other *actors* can be defined. Their associations are specified by type, followed by a list of *actors* declaration. In the textual model, these types of associations assume the following reserved words: *instanceOf*, *isPartOf*, *occupies*, *covers*, *plays*, and *isA*.

Continuing with the definition of the *actor*’s social complexity, the next step is promoted by the external intentional relationship declarations. The external intentional relationships are expressed in the two actor’s social complexities and represent both the actors in the relationship, regardless of the responsibility (*dependor* or *dependee*) taken in the relationship. This occurs to bring clarity to the responsibility regarding the relationship since textual notation is sensitive to the human reading.

The SMiLe grammar classifies the **external intentional relationship** declaration into two types, as observed in Fig. 13, according to the responsibility taken. When the *actor* takes the *dependor*’s responsibility, the relationship declaration will always indicate the *dependee* and the target *intentional element*, specifying the following reasoning logic for the reader: the *dependor* depends on the *dependee* to meet a specific demand. Differently, to qualify the *dependee*’s responsibility, three types of external relationships were used: **carriesOut** when the intentional element is a *task*; **provides**, when the intentional element is a *resource*; and **achieves**, for *goal* and *softgoal* elements.

To complete the structure, internal intentional relationship declarations are performed with the possibility of being composed of external intentional relationships and internal relationships between the intentional elements. When defining the **internal intentional relationship** declarations, the relationship is classified into three types: *decomposition*; *contribution*, which is composed of some diferente types to specify the the *contribution*;

```

7 <actor-definition-association> ::= <actor-statement> { <actor-association> }
8 <actor-statement> ::= <actor-type> <identification>
9
10 <actor-association> ::= <actor-association-type> [ "(" <actor-statement-list> ")" ]
11 <actor-statement-list> ::= <actor-statement> { { "," <actor-statement> } }

```

**Fig. 11** Initial settings for the SMiLe Grammar

```

7 <actor-definition-association> ::= <actor-statement> { <actor-association> }
8 <actor-statement> ::= <actor-type> <identification>
9
10 <actor-association> ::= <actor-association-type> [ "(" <actor-statement-list> ")" ]
11 <actor-statement-list> ::= <actor-statement> { "(" <actor-statement> ")" }

```

Fig. 12 Definition of the actor type and his associations

and *means-end*. Also, each statement may have a list of internally declared intentional elements, as seen in Fig. 14.

As an example of the SMiLe Grammar instantiation, Fig. 15 shows an actor’s social complexity being represented in the SMiLe textual notation for an SR view of the social information contained in the Insurance Company *actor* (part of Fig. 7).

### 4.3 SMiLeCompiler

Within the tools presented in this proposal, two essential artifacts were emphasized: the modular textual notation SMiLe, because it is the base for the proposed architecture; and the SMiLeCompiler, since it guarantees the textual structures according to the syntactic and semantic rules of the iStar models and SMiLe’s definitions. The last artifact, collaborating in Medeiros (2017), is evidence that the **REQ3, which was to present a concise and readable structure for machines, has been achieved.**

Figure 16 shows the inputs, such as the actor’s social complexity set described in SMiLe, and three distinct output types: a file in the iStarML Settings to benefit from the graphical specifications and the iStar community, which already uses it as a model of interoperability between tools; a structure that contains information of the quantitative analysis with the possibility of working the models’ qualitative; and a structure for storing information related to warnings and errors found during the syntactic and semantic analysis.

The tool was implemented following the SMiLe considerations, which were initially designed to satisfy the iStar framework’s SD model. For this model, the SMiLeCompiler implements the following requirements: read several SMiLe files; define scope management mechanisms to avoid repeated elements; indicate inconsistency in the models defined in SMiLe; check if the element relationships make sense based on the iStar model settings, and show quantitative information to assist in model analysis.

As a proof of concept of the proposed approach and also to evaluate the impacts of the use of SMiLe, the verification and prototyping of the approach were performed. The main line of research was the search for evidence related to reducing the complexity of iStar models. The proposal addressed this problem from the modularity of the models promoted through the concept of the actor’s social complexity. Thus, the goal was also to verify if this approach offers an alternative to managing the monolithic structure of iStar models.

```

1 <external-intentional-relationship> ::= { { <external-relationship-type> [ <vulnerability-statement> ] } }
2
3 <external-relationship-type> ::=
4 | <dependee-external-relationship>
5 | <depender-external-relationship>
6
7 <depender-external-relationship> ::= <dependee> "(" <actor-statement> ")" "for" "(" <intentional-element-statement> ")"
8 <intentional-element-statement> ::= <intentional-element-type> <identification>
9 <intentional-element-statement-list> ::= <intentional-element-statement> { "(" <intentional-element-statement> ")" }
10
11 <dependee-external-relationship> ::= <dependee-external-relationship-type> "(" <intentional-element-statement> ")" "to" "(" <actor-statement> ")"
12 <dependee-external-relationship-type> ::=
13 | <goal-external-relationship>
14 | <softgoal-external-relationship>
15 | <resource-external-relationship>
16 | <task-external-relationship>

```

Fig. 13 Definition of the external intentional relationships

```

28 <internal-intencional-relationship> ::= { <intencional-element-definition> }
29 <intencional-element-definition> ::= <intencional-element-statement>
30 [ "{" [ { <external-intencional-relationship> } ]
31 [ { <internal-relationship-link> } ] } ]
32
33 <internal-relationship-link> ::= ( <decomposition-statement>
34 | <contribution-statement>
35 | <means-end-statement> ) "(" <intencional-element-statement-list> ")"
36
37 <decomposition-statement> ::= "decomposition"
38 <contribution-statement> ::= [ <contribution-type> ] "contribution"
39 <means-end-statement> ::= "means-end"
    
```

Fig. 14 Definition of the internal intentional relationships

Considering this proof of concept, the proposed instrumentation and Silva et al.'s work (Silva et al. 2016), it is understood that the maturation of this work involves a refinement of some points related to the visualizations extracted from the social information of the context, which is described in the actor's social complexity. For this, the following challenges listed by Silva et al. (2016) should be considered: i) the possibility of navigating between the visions generated by the compositions; ii) the implementation of mechanisms of interaction and integrity between the visions and the modeling problem; and iii) the contemplation of fundamental human-computer interaction requirements.

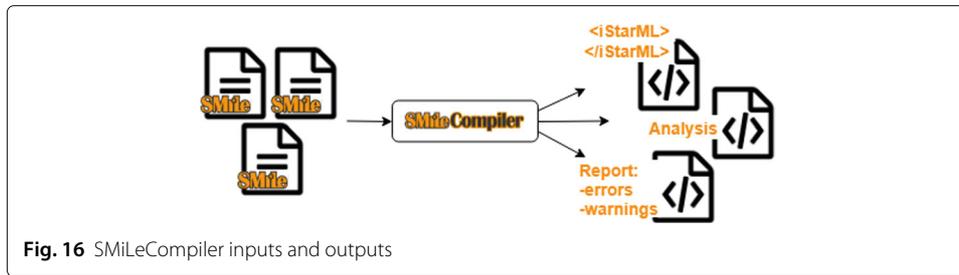
### 5 Proposal assessment and results

From the proof of concept, it was possible to plan and perform validation to identify the influence of the proposed approach in offering an alternative to managing the complexities of the iStar model's graphical representations. For this validation, a mixed approach was adopted, in which instruments for qualitative and quantitative researches were used (Creswell 2009). It is important to emphasize that the tests and the studies were carried out in an academic environment, although professionals from the industry were also involved. Considering this, the term "validation" will be used to refer to the evaluation performed.

```

1 agent InsuranceCompany
2
3 ExternalRelationships
4 dependsOn ( actor Patient) for ( resource PremiumPayment)
5 dependsOn ( agent Physician) for ( resource FeeTreatment)
6
7 achieves ( softgoal CoveredSickness) to ( actor Patient )
8 provides ( resource PreApprovalTreatment) to ( agent Physician )
9
10 InternalRelationships
11 task RunHealthInsuranceBusiness (
12     decomposition ( task RunMgdIndemnityInsuranceBusiness, goal Profitable)
13 )
14
15 goal Profitable
16
17 task RunMgdIndemnityInsuranceBusiness (
18     decomposition ( task SellPolicy, task ProcessClaim)
19 )
20
21 task SellPolicy (
22     achieves ( softgoal CoveredSickness) to ( actor Patient )
23     provides ( resource PreApprovalTreatment) to ( agent Physician )
24 )
25
26 task ProcessClaim (
27     decomposition ( task ApproveTreatment, task ReimburseTreatment)
28 )
29
30 softgoal LowAdminCosts (
31     some+ contribution ( goal Profitable)
32 )
33
34 softgoal Fast (
35     some+ contribution ( goal LowAdminCosts)
36 )
37
38 softgoal ControlledMedicalCosts (
39     some+ contribution ( goal Profitable)
40 )
41
42 task ApproveTreatment (
43     some+ contribution ( softgoal Fast, softgoal ControlledMedicalCosts)
44 )
    
```

Fig. 15 SMiLe view of the Insurance Company's Social Complexity



Initially, two specific research questions were developed to guide the validation process. The first research question aimed at investigating if the segmentation strategy for the iStar framework’s monolithic model from the actor’s social complexities would provide more manageable diagrams according to the needs of the stakeholders. Therefore, RQ1 is: *would the proposed graphical construction, provided by the compositions of the actor’s social complexities, allow to elaborate diagrams that could concentrate on a given situation?*

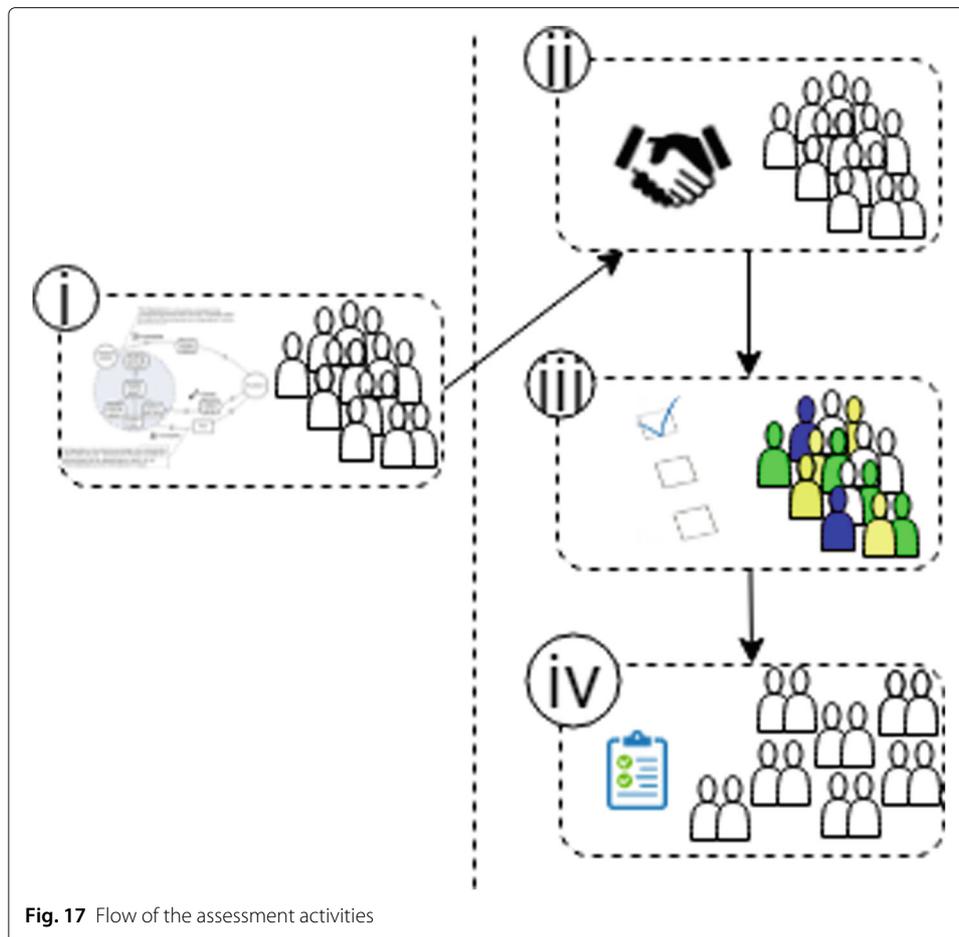
The second research question, in its turn, aimed to verify the potential of the SMiLe’s textual structure for offering the participants a friendly reading and how this reading would provide subsidies to help understand the iStar framework model considering a hybrid approach (graphical and textual). Thus, RQ2 is: *would the SMiLe, through its structure and reserved words, help to read and understand the iStar framework model?*

### 5.1 Methodology

The research was conducted to answer these questions through the correlation of the proposal, the concepts presented and the phenomenon under study to favor the recognition of probable causes. This way, the instruments used presented open questions (later classified and pre-coded) and closed questions (containing response categories or Likert scale). In the questions whose answers were proposed in the Likert scale, the intermediate or neutral answers were suppressed so that the participant could be assertive. In addition to the forms to be filled out by the participants, execution and closure scripts were prepared, as well as observation forms for the researchers.

The experimental plan for the phenomena to be studied included quasi-experimental research instruments, action research, and ethnography as described by Bryman (2006). The purpose was the triangulation of results and the search for unexpected answers. In this plan, a script including the activities to be carried out, the materials needed and the organization of the activities for both the researchers and the participants was included. The activities were distributed in two days (see Fig. 17). On the first day, participants had contact with each other through expositive and participative activities, as well as the development of theoretical and practical exercises of the iStar framework models. When planning these activities, moments dedicated to group and intergroup discussions were included, so that the moment could provide a richness of themes, applications, differences and contexts of use.

The second day began with a moment for answering the remaining doubts, followed by (i) a presentation about the research in progress and the validation proposed; (ii) a moment to gather signatures on the Term of Free and Informed Consent (TFIC) and the Term of Image, Audio and Video Use (TIAVU) by those who wished to participate in the



study; (iii) filling the demographic form and distributing the participants into pairs and assortment to define the order of execution of the proposed scenarios; (iv) filling a form with the representation of a scenario graphically modeled from the iStar framework, and filling a form with the representation of a scenario graphically modeled from the iStar framework as well as the SMiLe modular textual notation (hybrid representation).

Before the actual validation was carried out, a pilot test was performed to calibrate the instruments of two participants. One of the participants had wide expertise in the software development industry, as well as an academic master's degree in Requirements Engineering; the other participant had experience in software development. In this occasion, the reactions and interactions of the participants with the presentations, activities, and documents used were observed by the researchers. After these planned moments, participants were interviewed using a semi-structured script. With this test, it was possible to identify some validity issues and threats (such as mortality, selection, compensation) that were corrected in time to apply the final version of the instruments to the participants.

### 5.1.1 Subjects

In the research's experimental plan, it was indicated that the interventions should be applied to two groups of students in the Software Engineering course, especially in the context of the Requirements Engineering discipline. When the plan was designed, it was decided that eighteen students would participate in the validation, but two declined, and

another two could only be present in one of the two days planned, which automatically eliminated them from the study.

All participants were male, although initially there was a female participant. The participants' ages ranged from 19 to 30 years old. The experience of each participant with software development is quite diverse; on the other hand, except for two participants, all of the others worked in teams to develop software. The UML language was known to all participants, and one of them mentioned having basic knowledge in the iStar framework. Table 1 presents the participants' main demographic data, in which the participants were identified using the following nomenclature: P <participant>+ 00 <sequence number>.

In order to make the text simpler and agile, the pairs of participants were identified in Table 2 following the subsequent classification: Pa <pair>+ 00 <sequence number>; the identification previously defined for each participant; and the order of execution (Type 1 and Type 2) indicating the sequence of the documentation used by the pair. The Type 1 documentation aimed to collect data on the representation of the iStar models in blocks from a modeled scenario, while the Type 2 documentation characterizes, when it comes to reading and writing, the textual representation proposed and analyzes the hybrid representation from a modeled scenario and the modular concept presented.

### 5.1.2 Environment and materials used

The environment used for the interactions was the classroom of the Requirements Engineering discipline. In this location, there were conventional equipment (computers, multimedia projector, sound box) and traditional furniture (tables, chairs, whiteboard), which were arranged for lectures. After the presentation carried out on the first day, the arrangement of the furniture was flexibilized so that the groups could be more closely integrated. On the second day, adjustments were made to accommodate better the pairs defined. The materials used, such as sheets of paper and pens, were provided to participants. It was requested that participants did not use electronic equipment or any other source of consultation. The resolution of issues and referrals was the responsibility of the researchers, who were previously trained during the conception of the study.

**Table 1** Table presenting the participants' main demographics data

ID	Age (years)	Duration of experience with software development (months)	Have you developed software as a member of a team?	If so, how many members are on this team (including you)?
P01	19	36	yes	05
P02	24	18	yes	03
P03	25	53	yes	06
P04	23	10	no	00
P05	22	0	no	00
P06	24	4	yes	05
P07	22	24	yes	05
P08	21	12	yes	06
P09	21	29	yes	10
P10	21	24	yes	10
P11	30	120	yes	08
P12	23	52	yes	04
P13	27	116	yes	11
P14	21	26	yes	03

**Table 2** List of definitions of pairs with their execution order

Pairs ID	Participants ID	Orders of execution
Pa01	P01	Type 1 / Type 2
	P02	
Pa02	P03	Type 2 / Type 1
	P04	
Pa03	P05	Type 1 / Type 2
	P06	
Pa04	P07	Type 2 / Type 1
	P08	
Pa05	P09	Type 1 / Type 2
	P10	
Pa06	P11	Type 2 / Type 1
	P12	
Pa07	P13	Type 1 / Type 2
	P14	

## 5.2 Results

The data obtained through the forms and submitted to the participants and the researchers’ observations were organized into a data matrix to undergo analysis and measurement that were adequate to the systematic and critical process planned for this research. The analysis results are described from the specific research questions. In this validation report, qualitative data will be prioritized.

Considering the “*RQ1: would the proposed graphical construction, provided by the compositions of actor’s social complexities, allow to elaborate diagrams that could concentrate on a given situation?*”, the seven pairs participating indicated that compositions of actor’s social complexities assisted in reading and understanding the monolithic model of the iStar framework. In activities related to this issue, participants needed to identify actors, their associations, their dependencies and their internal intentional elements, as well as address the lack of hierarchy of the iStar models. The difficulties encountered were problems in visualizing all elements, understanding priorities, organizing more complex models, not being able to highlight the most important or higher priority elements of the model, and lack of reading order (beginning, middle and end). When asked for suggestions to minimize or even eliminate such difficulties, the participants suggested: top-down hierarchical presentation, enumeration of elements (sequencing), and placement of the elements from left to right, going from the highest to the lowest priority (definition of reading flow, for example).

The pairs’ opinions were similar: the actor’s social complexity assisted in the understanding, while the monolithic model made the process more costly. The following observations were made independently of the order the documentation was executed: the social modeling scenario presented was exposed as a single block, as traditionally is done in the framework, then two compositions of the actor’s social complexity were presented, and it was questioned if these compositions appear as modular alternatives to the iStar’s monolithic structure. Only one pair (Pa01) stated that composition made understanding harder and, thus, the monolithic, which did not present the option of managing the number of elements, made things easier. On the other hand, for the six remaining pairs,

reducing the amount of information displayed improved the understanding of the featured actor and highlighted the actor’s relationships. This is because only the relevant or the desired information for a given situation was presented.

As evidence, the following reports regarding composition can be presented: Pa02 - “It represents an improvement, because it reduces the data that is necessary at the time, leaving only relevant information”; Pa03 - “It enables a better understanding, because it makes it possible to verify the dependence between this actor and the other actors (traveler/internet) and their reliable independence, in which there is no relationship of dependency on other actors”; Pa04 - “Since it abstracts the other actors focusing only on the essential relationships with the community, it facilitates the understanding because it simplifies reading”; Pa05 - “It enables a better understanding because the actors and all of the relationships that are tied to the community actor is evidenced”.

In Table 3, the answers to questions related to the characteristics of SMiLe are summarized. The response instruments offered were based on the Likert scale.

When it comes to “RQ2: would the SMiLe, through its structure and reserved words, help to read and understand the iStar framework model?”, the respondents replied that SMiLe assists in reading and understanding the iStar framework model. The pairs considered that SMiLe extends the scope of the iStar model by offering different mental models for the same space provided in two representations: a graphical and a textual one. Even though they can be worked on independently, when it interacts with one another for the single purpose of complementation it enriches the context of observation, understanding, and complexity of the model. When two activities that are exclusively in the SMiLe notation were presented to someone, and they were asked to answer questions on the fulfillment of internal needs and the interests of external relationships on the actor’s social complexity, the pairs responded appropriately. It also happened when the actor’s description was presented, and it was asked if it would be necessary to know the other actors of the organization to identify the actions and social relations of the actor, as well as how this actor performed a specific task for another actor.

**Table 3** Participants’ responses to the assessment questions related to the SMiLe characteristics

Questions	Completely disagreed	Disagreed	Agreed	Completely agreed
i) The understanding of independence in the actor’s description is beneficial	–	–	04 pairs (Pa01, Pa02, Pa04, Pa05)	03 pairs (Pa03, Pa06, Pa07)
ii) SMiLe offers modularity in the actor’s description	–	–	02 pairs (Pa02, Pa05)	05 pairs (Pa01, Pa03, Pa04, Pa06, Pa07)
iii) It provides a description pattern	01 pair (Pa07)	–	03 pairs (Pa01, Pa03, Pa05)	03 pairs (Pa02, Pa04, Pa06)
iv) It provides a reading pattern	–	–	02 pairs (Pa02, Pa05)	05 pairs (Pa01, Pa03, Pa05, Pa06, Pa07)
v) The fact that building blocks allow to managing information from the iStar (monolithic) model	–	–	05 pairs (Pa01, Pa02, Pa05, Pa06, Pa07)	02 pairs (Pa03 and Pa04)
vi) The fact that building blocks allow parallel work to be done	–	02 pairs (Pa04, Pa05)	02 pairs (Pa01, Pa02)	03 pairs (Pa03, Pa06, Pa07)
vii) The characteristic of making it easier to change from future uncertainties to the organization	01 pair (Pa01)	–	02 pairs (Pa02 e Pa05)	04 pairs (Pa03, Pa04, Pa06, Pa07)

Following, evidence found in the pairs' report are exposed: Pa01 - "It makes it easier since textual reading helps to interpret graphical notation, as well as graphical reading helps in the interpretation of a textual notation"; Pa03 - "It facilitates. The graphical model allows to have a better overview of the system, and the textual one allows a better view of the participation of each actor. The complexity is reduced because the textual language allows a better identification of the participation of each actor in the relationships"; Pa04 - "Yes, it facilitates the understanding, since what is not completely understood through the diagram may be easier to learn through textual notation, and so is the opposite"; Pa05 - "It makes it easier because it presents two different ways to understand the same problem. It reduces (complexity) because there is a hierarchy between the elements which facilitates the understanding"; Pa07 - "The presence of textual notation makes it easier to understand the diagram because it provides a guide to walk through it. However, it is likely that only the textual notation is already enough".

The results of this validation have provided a broader vision for recognizing the weaknesses that need to be improved and the high spots that should still be strengthened. There was also a reduction in the uncertainty of the participants' acceptance of a hybrid representation for the iStar framework.

## 6 Discussions

At the beginning of the iStar framework's review, considering the iStar framework's attractiveness (rich expressiveness for social modeling and versatility to combine goals and agent-oriented paradigms) and the community's wishes, like working contexts with a large number of elements, tools that offered easy adaptive and corrective maintenance were searched. The use and the analysis of the functionalities of the tools found, such as the correctness of the models generated by them and facilities for modifying the models created led to the understanding that, apparently, these tools had limitations related to attending an analyst's needs. Developing a tool with new directions that would provide a solution that could quickly evolve and adapt was an option based on the research carried out and the experience in development environments. It was also encouraged by the interest of combining new concepts and concepts that are still being consolidated to a non-existent tooling support, as hybrid approach (graphical e textual) and views through compositions of actors' social complexities.

From the literature review that was carried out, new proposals to serve the software development industry were found, such as the approach of a model intermediate to the one that was proposed for services (Esquivel 2008) and for compositions of services, which generated an overload in the learning curve; and (Franch 2010), which, aware of this overload, sought mechanisms that minimized this problem using modules of the concepts of the iStar model and thus began to work with the compositions of modules related to the model itself. Meanwhile, the new version of iStar, version 2.0, adopted an approach in which views became distinct from the iStar model (Dalpiaz et al. 2016). This allowed the proposal presented in this work to delimit an interdependent part based on the actor's social complexity, a term already used in the framework's documentation in the iStarWiki (I\* Wiki).

Based on this state of art and technique, and on new concepts not yet contemplated in technical instruments, these were conceived: a modular conceptual model based on the actor's social complexity (part); a social modeling composition (whole)

based on the set of these complexities; and an architecture for this proposal. The final architecture proposed was composed of three levels of abstraction, with the following artifacts highlighted in each layer: the SMiLe - textual notation, the SMiLeCompiler - compiler, and the environments for end users, which help to compose the actor's social complexities.

This proposal for a composition based on the actor's social complexities favors scalability. Considering Lima et al.'s work (Lima et al. 2016), of the five characteristics that enrich the scalability concept for the iStar framework, it is possible to see that three of them permeate the proposed solution. Namely, they would be: i) to treat and manipulate different size applications the same way - since the social information of the model will be distributed in interdependent parts, manipulation may always be according to the desired parts, regardless of how many parts there are in the whole; ii) to have visions at various levels of abstraction - with the possibility of managing, through the composition mechanism, the visualization of a desired set of actors and their social information, different contexts or sub-contexts can be created; and iii) to be easily modifiable - in a top-down visualization approach, it is possible to understand the interdependent parts from the whole (social model) and thus modify them without the overhead of elements.

The intention has always been to manage graphical complexity through compositions. In this process, the development of a textual notation added new insights to this proposal. Since its creation, the SMiLe has expanded the application of the Dual Coding Theory (Paivio 1991), as well as the provision of an initial structure to assist a modeling tool by separating social information from graphical information. This textual notation offers facilities such as platform integration and independence. With this textual notation and compiler in hand, to verify its robustness and flexibility in different social contexts, the chosen way was to carry out a proof of concept of the proposal and, later, perform the validation with users. Thus, several social models from the SD and SR models were submitted to the SMiLe modeling based on the actor's social complexity. These models submitted underwent an experimental validation, considering real scenarios of use, the modeling's social dynamics and the human understanding of this proposal.

The proposal presented itself, based on the evaluations to which it was submitted - theoretical reference, proof of concept and validation, as an alternative to managing the graphical complexity of iStar models. Also, when considering a hybrid approach, SMiLe was configured as an alternative to help understand the graphical models. In the resulting documentation, participants positively highlighted the approach considering it easy to understand and to construct hybrid models (graphical and textual). For the hybrid approach, the way it is being planned through the tooling support: i) from the selection of the target element (intentional element or actor), request the set of social information described in the textual notation. This information requested will be presented in a popup window (similar to the strategy of some integrated development environment (IDE) to present the documentation - ex.: Javadoc, when it comes to classes; or ii) when requested of a particular selected actor, a presentation, side by side, of the two representations (graphic and textual).

Unpretentiously, it is hoped that the interdependent part proposed by the actor's social complexity by SMiLe is configured as an extension point of the iStar framework through textual markings in the modeling, without interfering in the graphic. This will allow the

composition and reuse of the actor's social complexities. This proposal would increase the framework's abstraction power, which could win new adherents, and further enhance the loyalty of those who are part of their community.

### 6.1 Limitations of the proposal and threats to validity

A limitation of the initial proposal was the fact that the instrumentation implementation was not concluded, thus making the full evaluation impossible. Also, during the design of the architecture, the framework underwent a redesign, which resulted in iStar 2.0 (Dalpiaz et al. 2016), making some propositions not fully aligned. It was also observed that to enhance an adequate human-computer interaction, there is a need to explore more sophisticated mechanisms to manipulate the information intrinsic to the actor's social complexity and their compositions.

Authors such as Engelen and van den Brand (2010), Grönninger et al. (2014), Ottensooser et al. (2012) and Sharafi et al. (2013) verified the lack of significant superiority between language styles (graphic and textual). Even so, it is known that textual notation carries with it the following limitations: i) inability to rearrange elements due to their linear structure; ii) lack of formalism and, consequently, greater difficulty to be interpreted given the inherent characteristics of ambiguity, incompleteness, and redundancy. SMiLe deals with these limitations from its semi-formalism, which does not necessarily guarantee the extinction of the indicated limitations.

Regarding the evaluation of the proposal, the participants were students of the discipline of Requirements Engineering. Although there were some professionals with experience in the area of modeling and software development, the majority had no professional maturity in the area. Also, these can be cited as threats to validity, which could not be circumvented in time: mortality and compensation. To mitigate these threats, one can visualize, in a moment not too distant, an evaluation of the proposal in the iStar community.

## 7 Works related

For this proposal, the social modeling is performed through the composition of interdependent blocks, since this construction is directly related to the concept of modularity and, consequently, scalability of the iStar framework (Esquivel 2008; Franch 2010). To deal with the social complexity absorbed by the iStar models, a concept that could be an interdependent part of social modeling with well-defined inputs and outputs was explored within the iStar models themselves. Moreover, they are allowed to be read, interpreted and understood isolated from the other parts, as it happens in process-oriented models through their subprocesses.

When the study was carried out, the interdependent part was designed from the iStar models proposed in the framework, without resulting in new graphical elements or incorporating concepts that could associate learning overloads, such as the aspect (Alencar et al. 2008; Alencar et al. 2010) and service (Esquivel 2008) approaches. Considering this learning overload and a more significant acceptance from the community, the designated path was simplicity, which was aligned with the following proposals: the inclusion of modules for the construction of models through the composition of these modules (Franch 2010), as well as the revision of the iStar framework, which causes the distinction between the iStar model and the views (Dalpiaz et al. 2016).

Esquivel's proposal (Esquivel 2008) brought an intermediate model, which was preponderant to the generation of service-oriented iStar models. This very much resembles the intention of this work in separating social information from the organization of graphic information. This social information (intermediate model) was structured to enhance human understanding. Moreover, unlike the concept overload imposed by the service-oriented approach, this work sought, within the framework's own elements, a conceptual abstraction for the interdependent part.

As proposed by Franch (2010), a model composed of parts was defined in this research. However, in this work, the primary requirement for designing the smallest unit of social information was to be self-contained. The purpose of this was to develop a unit with the least possible loss of understanding related to the context in which it would be inserted.

Despite understanding the scope of this work, the objective was to compose iStar models using interdependent parts. This was presented as the cornerstone to providing new paths in the quest for complexity reduction. Therefore, improvements in the fundamentals of, for example, models modularity and visualization and understanding of models by users can be considered as indirect consequences. Besides these works, there are other researches such as those carried out by Silva et al. (2016), Horkoff and Yu (2010) and Ernest et al. (2006), which address this problem from Shneiderman's visual information seeking mantra - "overview first, zoom and filter, then details-on-demand" (Shneiderman 1996). Thus, even though this proposal was conducted by an interdependent part of the models, there are some consequences related to the mantra.

In Silva et al. (2016), there is a three-way proposal (big picture, syntax-based view and concern-based view) to provide interactive mechanisms that allow users to analyze pieces of information. Although the major objective was common, the way to achieve this graphic reduction was different from the form considered in this paper (composition of social complexities). But even so, the composition of the actor's social complexities conceived by stakeholders can take into account the same interactive mechanisms mentioned above.

Different from this proposal and Silva et al.'s work (Silva et al. 2016), the works Horkoff and Yu (2010) and Ernest et al. (2006) does not reduce the number of elements and the complexity of the iStar models, which was conceptualized in this paper. This happens due to the inability to offer the possibility of hiding graphic elements, which are not part of the desired context. The routing of the solutions proposed by Horkoff and Yu (2010) and Ernest et al. (2006) have brought a more significant cognitive and learning load to the iStar framework since they have brought new elements.

## 8 Conclusion

As a starting point, it was intended to provide an alternative to deal with the complexity of graphical models, when abstracting systems involving large numbers of elements. Thus, this research proposed a social model composed of small units (interdependent parts). This small unit has been conceptualized as the **actor's social complexity**, in which the unity is the actor's perspective, combining all of its associations with other actors, their dependency relationships, and internal elements. This actor's social complexity is part of

a social modeling in which the management of different social complexities that compose it is allowed to offer several compositions according to the intention of those stakeholders and visualized in the view of the iStar framework: SD or SR.

Thus, the modularity offered by this proposal should be highlighted for enabling the creation of views through the composition of interdependent blocks, exploring concepts and elements involved in a domain. Considering this proposal, the creation of diagrams can be made in a way that is adequate and natural, similar to the real world. There was a considerable effort from the authors to try to bring together the concepts of modularity, which are present in the context of organizations, using the elements of the iStar model itself to define an interdependent building block. The importance of the definition of blocks is, precisely, to provide a modular representation that allowed the reduction of the models' cognitive load.

In the process of offering support to the designed proposal, an alternative representation channel was designed to improve understanding of the iStar framework models. This channel takes the textual route and is complementary to the iStar graphic models. Thus, another result was the creation of a reading pattern for the iStar models closest to the natural human language. This reading pattern provides the user with the generation of (co)relationships which have made the understanding, use, and modeling of contexts of interest easier. Meanwhile, the architecture proposal for this hybrid approach, the SMiLe, made the proposed approach more robust and flexible to user demands and contexts of use.

This proposal's differential lays on the search for the conceptual minimalism, in the definition of the smaller comprehensible and interdependent module for the language, and in the use of textual notation as an instrument for the iStar framework's social modeling, which favors human understanding. Thus, the explicit contributions offered were: (i) an interdependent part (actor's social complexity); (ii) a general architecture for the proposal; (iii) the instrumentalization of the proposal through SMiLe and SMiLeCompiler; as well as (iv) the use of a hybrid approach (textual and graphical) to strengthen the social modeling understanding.

As for future work, the following are imminent: (i) the creation of a Web environment to provide collaborative analysis and sharing of iStar models with the goals of identifying patterns, reusing social knowledge, and formalizing patterns, for example; (ii) the implementation of a tool for the construction, consultation and reviews of iStar models and the SMiLe modular textual notation, which could allow the expansion of the facilities of the intrinsically hybrid approach; (iii) evaluation of this proposal and the artifacts produced by the industry.

#### **Abbreviations**

Language SMiLeQL: SMiLe query language; P: Participant; Pa: Pair; RQ: Research question; SD: Strategic dependency; SMiLe: Scalable modular iStar language; SMiLeCompiler: Compiler for scalable modular iStar; SR: Strategic rationale; TFIC: Term of free and informed consent; TIAVU: Term of image, audio and video use; UML: Unified modeling language

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**Availability of data and materials**

Data will be available on request.

**Authors' contributions**

The first author (FP) contributed to conceptualization, data curation, formal analysis, investigation, resources, software, validation, writing, review and editing of the manuscript. The second author (EM) contributed to conceptualization, data curation, formal analysis, investigation, methodology, resources, validation, writing, review and editing of the manuscript. The third author (ML) contributed to methodology, project administration, resources, supervision, review and editing of the manuscript. The fourth author (LL) contributed to review and editing of the manuscript. The fifth author (FA) contributed to project administration, supervision, review and editing of the manuscript. The sixth author (CA) contributed to review and editing of the manuscript. All authors read and approved the final manuscript.

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**Competing interests**

The authors declare that they have no competing interests.

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